



Annual Report Calendar Year 2024



Fortify Children's Health



Clinical Integration
12/01/2026



Dear Pediatric Partners,

Fortify Children's Health is Virginia's first pediatric clinically integrated network (CIN). Founded in 2018, our mission is to achieve optimal health and well-being for every child. Our vision is to collaboratively advance and innovate pediatric population health as the children's provider network of choice.

It has been a remarkable year for Fortify, one of growth and expansion as we care for more children across the Commonwealth. I am so proud of our team and the care and dynamic innovation that they provide every day to ensure that Fortify leads the way to ensure every child and family receives the care that they need for a just and equitable future. Theodore Roosevelt once said that "patients don't care how much you know until they know how much you care." My belief is that every family and every provider touched by Fortify experiences the passion that this team holds deep in our soul to ensure our knowledge of value-based care brings optimal health and well-being to every community across our Commonwealth. Please review the following report that summarizes our amazing accomplishments on behalf of children in calendar year (CY) 2024. We believe in our mission, and we invite you to join us on our journey forward. The children are counting on us.

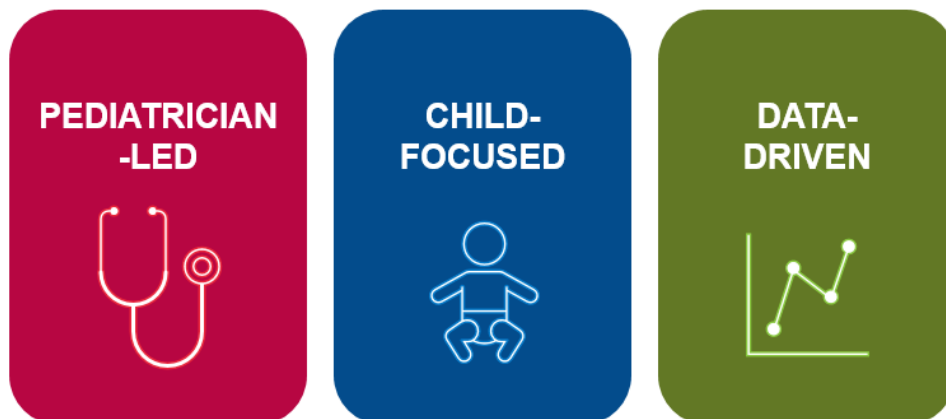
In Good Health,

Dr. Suzanne Brixey
Executive Director
Fortify Children's Health





OUR NETWORK





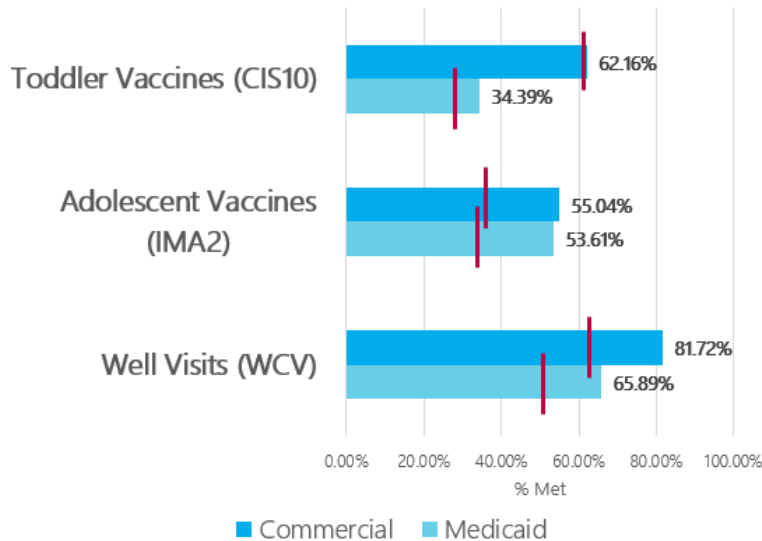
CY24 ACCOMPLISHMENTS

Quality Performance

Data reflect Fortify contracted patients and was reported on 11/14/2025.

Linear hashmarks reflect the CY23 NCQA 50th Percentile.

Preventive Care



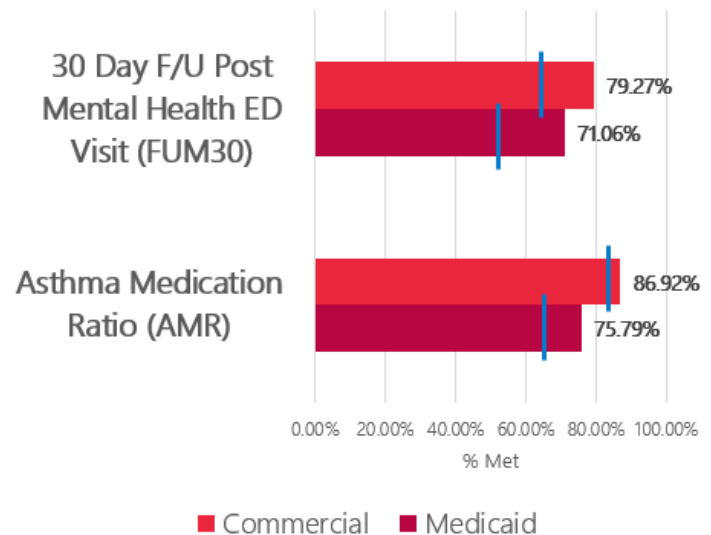
The Fortify Network significantly outperformed the national 50th percentile for child and adolescent well visits and adolescent vaccines in CY24.

Our toddler vaccination rate remained strong despite rising vaccine hesitancy. This demonstrates the hard work of Fortify providers who utilize our outreach tools to bring families in for appointments where they emphasize the importance of childhood vaccines.

Chronic Condition Management

The Fortify Network significantly outperformed the national 50th percentile for our asthma and behavioral health measures in CY24.

This demonstrates the high-quality, team-based care provided by our pediatric specialists and primary care providers who partner with Fortify care management to ensure our children with chronic conditions are well supported.





Care Management

Since launching our Care Management program in 2021 for Medicaid patients with asthma, we have responded to the needs of our practices by expanding our services to reach patients with additional chronic conditions, insurance plans and levels of risk.

In 2024, Fortify Care Management:

- Continued to provide [patient-centered, team-based and high-value care management services](#) to patients with asthma, diabetes and sickle cell disease.
- Expanded our program to include patients with [behavioral health](#) concerns.
- Placed [1,340+ referrals to community organizations](#) addressing social barriers to health.
- Provided [care coordination to emerging risk patients](#) on behalf of 31 practices.
- Transitioned to a [new care management IT solution](#) to improve the quality of service the care management team provides to Network practices.

Patient Story

Trey* is an 8-year-old child with asthma. In October, Trey went to urgent care in respiratory distress and was transferred to the hospital where he was admitted for 2 days. At discharge, the social work team connected his family to Fortify Care Management. Fortify reached out to the family and learned that Trey's mother, a domestic violence survivor, was experiencing medical challenges due to community gun violence. Trey's mother gave Fortify permission to speak with Trey's grandmother who was caring for Trey and his siblings. The grandmother disclosed that the family recently experienced damage to their home and were forced to get rid of all their furniture.

Fortify worked with the family to develop a care plan that addressed Trey's medical and social needs. This included:

- Notifying Trey's pediatrician of his inpatient stay and need for a follow-up appointment.
- Highlighting that Trey may be a good candidate for Single Maintenance and Rescue inhaler (MART) therapy (Trey had a prescription for an albuterol rescue inhaler and no maintenance inhaler) and needed a copy of his Asthma Action Plan for his school.
- Securing the delivery of beds and frames to Trey's apartment through a community resource organization.

The day after Trey was enrolled in Fortify Care Management, he attended an appointment with his pediatrician and was given a new prescription for Symbicort, a single maintenance and rescue inhaler which is hoped to decrease asthma exacerbations. Fortify will continue to work closely with all members of Trey's care team to reduce any barriers to optimal health.



Provider Engagement

Fortify engages practices and clinicians in a population health approach to healthcare. Fortify helps practices maintain best practice pediatric standards of care by sharing the most recent clinical guidelines and offering training opportunities for care coordination staff. Fortify's monthly Key Messages ensure providers have the most actionable and data-driven information at their fingertips.

In 2024, Fortify Medical Directors:

- Held **125+ quarterly meetings** with Fortify primary care practices.
- Secured an American Board of Pediatrics **Maintenance of Certification (MOC) Part 4 credit opportunity** for providers who worked to improve their practice's Asthma Medication Ratio performance.
- Shared a **"Make the Flu Fly" toolkit** of resources for providers and families related to the influenza vaccine.
- Developed an **Asthma Best Practice Tip Sheet** to support providers in the transition to MART therapy.

Provider Testimonial

"I'm here to testify from the grassroots that Fortify transforms patient care in a real practical way.

When I began prescribing Symbicort/MART therapy for my patients, I noticed better adherence, fewer flares, and happier families. But many families faced unpredictable insurance barriers, increasing risks of going without medicine for days and lacking inhalers for school. I brought these issues to Fortify, and they advocated at the state level—helping both my personal patients and fixing the broken system. Now coverage is consistent, allowing me to provide evidence-based care without pharmacy battles or frustrated families.

Fortify's advocacy improved patient outcomes and saved me countless hours of administrative burden."



Leah Rowland, MD, FAAP,
Pediatrician
CHKD Pediatric Specialists



Clinical Informatics

Fortify's population health data infrastructure provides actionable tools for network practices to enable patient outreach and quality outcomes. At the conclusion of each contract year, Fortify reconciles quality performance on behalf of all Network practices and provides supplemental data to contracted payors to ensure we achieve maximum performance without asking practices for additional data.

In 2024, Fortify Clinical Informatics:

- Identified gaps in payor data resulting in a meaningful increase in Fortify's quality performance score in one value-based contract.
- Transitioned to a new IT vendor to ensure Fortify patient and business data will continue to be stored securely as Fortify grows and expands our analytics capabilities.
- Developed patient outreach lists highlighting patients with missing vaccines who needed appointments in early 2025, supporting active efforts towards a strong start to the new contract year.

Advocacy

Fortify develops and implements innovative pediatric-focused partnerships that bring cutting-edge tools and program opportunities to our Network. When administrative barriers are preventing clinicians from providing the highest quality of care, Fortify advocates on their behalf to guarantee the voices of pediatric patients and clinicians are heard.

In 2024, Fortify Leadership:

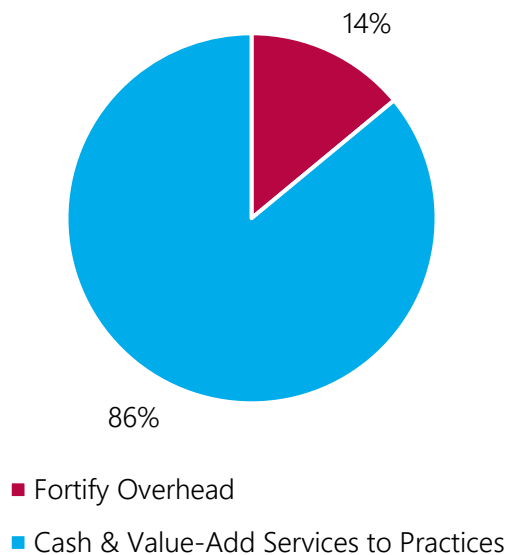
- Advocated successfully for generic Budesonide-Formoterol to be included on CVS Caremark's 2025 formulary for pediatric asthma treatment.
- Secured participation for 16 Fortify practices in the *Primary Pathways Payment Model*, a state-level integrated behavioral health pilot program.
- Participated in the validation of the Person-Centered Primary Care Measure (PCPCM) tool for pediatrics to prepare for future value-based contracts.



FINANCIALS

Fortify has distributed a total of \$12 million to Network Participants since 2020.

FY24 Expense Detail



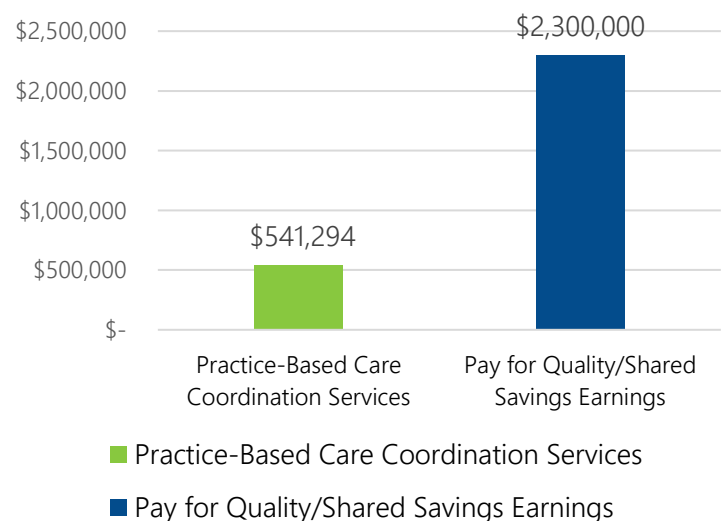
Fortify strives to return a significant portion of our value-based revenues to our network participants through cash distributions and value-add services, including:

- Population health IT platform
- Data analytics
 - Accurate member attribution for proactive member outreach
 - Supplemental data reporting to increase contract compliance
- Condition-based care management
- Actuarial, care management, contracting and legal services from industry leaders

Fortify distributed two types of funds to Network Participants in CY24:

1. Dollars for practices who have existing practice-based care coordination staff to support Fortify's value-based contracts
2. Earnings from Fortify's value-based contracts (Dollars were distributed 6-18 months after the end of the contract year to allow time for claims run out, NCQA peer benchmarking data release and Fortify reconciliation on practices' behalf)

Cash Distributions to Network Participants in CY24





CY25 BOARD OF MANAGERS

Board Chairs

Jason Lineen, Chief Strategy Officer, UVA Health
Elisa Young, MD, General Pediatrician, Liberty Pediatrics

Board Members

Kathryn Abshire, Senior Vice President of Finance & CFO, CHKD
Carlos Armengol, MD, General Pediatrician, Pediatric Associates of Charlottesville
Chris Foley, MD, Senior Vice President and Chief Clinical Operations Officer, CHKD
Candace Fugate, MD, General Pediatrician, TPG Pediatrics, Trusted Doctors
Ann Kellams, MD, General Pediatrician, UVA Birdsong Pediatrics
Jamil Khan, MD, Neonatologist, Children's Specialty Group, PLLC
Madhusmita Misra, MD, MPH, Pediatric Endocrinology, UVA Health Children's, Chair,
Department of Pediatrics
Karin Skeen, MSN, RN, NEA-BC, Administrator of Children's Services, UVA Health

PARTICIPANTS

Co-Founders

Children's Hospital of The King's Daughters
UVA Health Children's

Participants

Children's Clinic
Children's Medical Group
Children's Specialty Group
Children's Surgical Specialty Group
CMG of North Carolina
Pediatric Associates of Charlottesville
Trusted Doctors
UVA Physicians Group
UVA Community Health Medical Group