



Fortify Children's Health

Annual Report Calendar Year 2025



Clinical Integration
12/01/2026



Dear Pediatric Partners,

I am pleased to share our 2025 Annual Report—a year defined by listening, learning, and meaningful action. Guided by the voices of our members, we have worked with renewed focus to deliver greater value to our primary customers: the practices we serve. As C. Everett Koop observed, “Health care is vital to all of us some of the time, but public health is vital to all of us all of the time.” That perspective continues to guide our commitment to improving the health and well-being of every child and family we serve.

We have continued to lead in advancing care for children and families across the Commonwealth, strengthening our support for providers and prioritizing evidence-based asthma treatment in alignment with the latest GINA guidelines. Our advocacy efforts with payors nationwide have helped expand access to SMART/AIR therapies, ensuring more children receive the preventive care they need to reduce the risk of severe exacerbations.

This year also marked the launch of an innovative pilot collaboration with the Virginia Center for Health Innovation, focused on enhancing support for embedded behavioral health providers. At the same time, we invested in training our care management teams to walk alongside families facing complex challenges, reinforcing our commitment to whole-child, whole-family care.

Operationally, we refined our funds flow methodology to provide practices with consistent monthly income that better supports their population health efforts. We also redesigned our outreach tools and scorecards to ensure they are practical, actionable, and aligned with the realities of clinical care. Building on this momentum, we expanded into the Richmond market, bringing our pediatric expertise in value-based care to new communities.

Throughout it all, we have remained steadfast in who we are: pediatrician-led, child-focused, and data-driven in our mission to advance and innovate pediatric population health. Thank you for your continued engagement and for partnering with us on this important journey.

In Good Health,

Dr. Suzanne Brixey
Executive Director
Fortify Children’s Health





OUR NETWORK



**PEDIATRICIAN
-LED**

**CHILD-
FOCUSED**

**DATA-
DRIVEN**



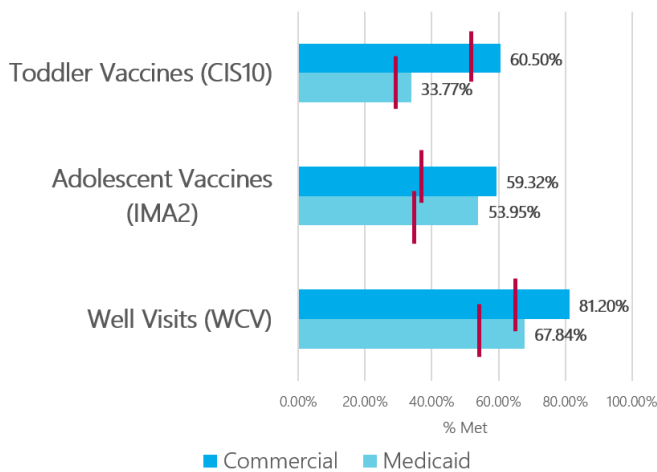
2025 ACCOMPLISHMENTS

Quality Performance

In Calendar Year 2025 (CY25), Elevance Health recognized Fortify as a [Care Provider Recognition Program Award Winner](#). This award is given to 44 provider groups nationwide who represent the top 1% based on quality performance and celebrates care providers who deliver high-quality, cost-efficient care while creating exceptional patient experiences and outcomes.

We are proud to report the following quality performance results for CY25:

Preventive Care



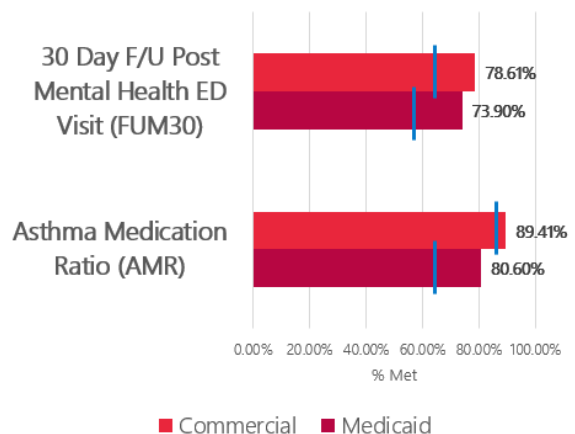
The Fortify Network significantly outperformed the national 50th percentile for child and adolescent well visits and vaccines in CY25.

Our adolescent vaccination rate improved between CY24 and CY25 despite increasing vaccine hesitancy. This greatly impacts population health by ensuring adolescents are protected from vaccine-preventable diseases and decreasing their likelihood of developing several types of cancer.

Chronic Condition Management

The Fortify Network significantly outperformed the national 50th percentile for our asthma and behavioral health measures in CY25.

Our Asthma Medication Ratio (AMR) performance improved between CY24 and CY25. This reflects the work of Fortify's providers, working to ensure patients have access to current best practice medication therapy (SMART/AIR) which greatly decreases their likelihood of having a severe asthma exacerbation.



Data reflect Fortify contracted patients and was reported on 4/30/2026. Linear hashmarks reflect the CY24 NCQA 50th Percentile.



Care Management

Since launching our Care Management program in 2021 for Medicaid patients with asthma, we have responded to the needs of our practices by expanding our services to reach patients with additional chronic conditions, insurance plans and levels of risk.

In CY25, Fortify Care Management:

- Continued to provide patient-centered, team-based and high-value care management services to patients with asthma, diabetes, sickle cell disease and behavioral health concerns.
- Developed comprehensive care plans to address medical, social and school-related opportunities. Figure 1 below shows the percentage of completed care plan goals by category.
- Provided care coordination to emerging risk patients on behalf of 42 practices.
- Celebrated the graduation of 117 patients from our care management program.

Patient Story

Lucas* is a 13-year-old with anxiety and ADHD. He was referred to Fortify care management by his primary care provider in mid-2025. At the time of the referral, Liam was exhibiting anger and behavioral concerns following the death of a family member. As a result, he was getting in fights with his classmates and missing school.

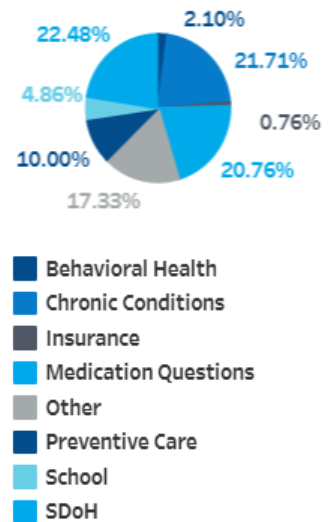
Lucas was connected to an integrated behavioral health provider at his primary care practice for therapy sessions. Fortify helped reinforce the importance of attending therapy appointments and assisted with securing therapeutic day treatment services through his school. Fortify also provided his mom with smoking cessation resources and followed up with his family and primary care office monthly.

During that time, Lucas' behavior at school improved and his Brief Outcome Survey (BOS)** score increased by 5 points.

*Patient's name was changed to protect their identity

**The BOS is a clinical tool developed by a team of psychologists at CCHMC to monitor youth's improvement in therapy.

Figure 1:
Care Management Support of Optimal Well-Being:
Completed Care Plan Goals





Provider Engagement

Fortify engages practices and clinicians in a population health approach to healthcare. Fortify helps practices maintain best practice pediatric standards of care by sharing the most recent clinical guidelines and offering training opportunities for care coordination staff. Fortify's monthly Key Messages ensure providers have the most actionable and data-driven information at their fingertips.

In CY25, Fortify Medical Directors:

- Held **175+ quarterly meetings** with Fortify primary care practices.
- Implemented an **integrated behavioral health pilot** with two Medicaid payors.
- Offered an **MOC Part 4 opportunity** for Network practices engaging in quality improvement efforts to improve Depression Screening (HEDIS DSF-ES) rates.
- Developed Fortify **clinical pathways for patients with substance use concerns**.
- Shared **timely and evidence-based clinical resources** to support providers in their response to incidences of measles, rising vaccine hesitancy and RSV immunization.

"I think we have arrived at a very actionable level with [Fortify's] outreach lists. My practice has been able to synthesize the data so that we can act quickly, and I am hopeful that our statistics will improve as a result." - Fortify Primary Care Provider in CY25 Engagement Survey

Clinical Informatics

Fortify's population health data infrastructure provides actionable tools for network practices to enable patient outreach and quality outcomes. At the conclusion of each contract year, Fortify reconciles quality performance on behalf of all Network practices and provides supplemental data to contracted payors to ensure we achieve maximum performance without asking practices for additional data.

In CY25, Fortify Clinical Informatics:

- Completed **data integration** with two new independent practices to ensure their EHR data is available within our IT platform to inform population health reporting.
- Explored **strategies to reduce our overall cost of care** associated with potentially avoidable ED utilization.
- Expanded our **data sharing partnership with Virginia's Health Information Exchange (HIE)** to include emergency department visits for all Fortify patients.



Advocacy

Fortify develops and implements innovative pediatric-focused partnerships that bring cutting-edge tools and program opportunities to our Network. When administrative barriers are preventing clinicians from providing the highest quality of care, Fortify advocates on their behalf to guarantee the voices of pediatric patients and clinicians are heard.

In CY25, Fortify Leadership:

- Promoted the American Academy of Pediatrics' evidence-based immunization schedule for children and adolescents.
- Responded to DMAS' request for public comment on their 2026-2028 Quality Strategy on behalf of our pediatric Network.
- Launched a Health Opportunity Advisory Group to advance our Network's health equity priorities.
- Presented at Minus 9 to 5's Executive Briefing on the Economics of Early Care and Education on the importance of early childhood brain development, and the impact of adverse childhood events on children's long-term health.

Network Growth

Fortify aims to expand access to high-quality pediatric care within our existing regions as well as new areas of Virginia. This includes offering new value-based contracting opportunities to our existing Participants, developing innovative partnerships that advance pediatric population health and welcoming new groups to join our Network. Due to our strategic growth, Fortify now manages over \$660 million in annual medical spend.

In CY25, Fortify Leadership:

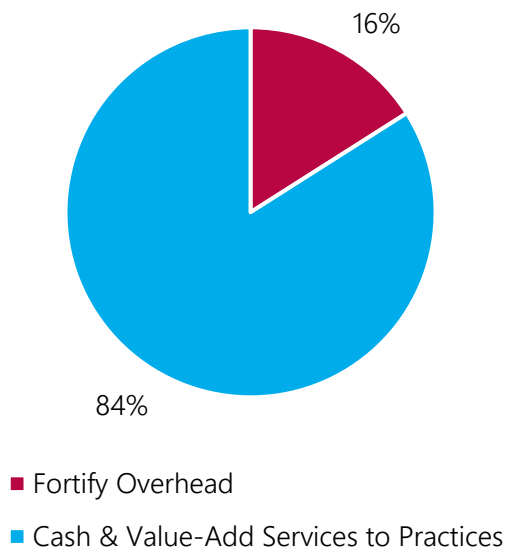
- [Negotiated value-based agreements with 2 additional Medicaid Managed Care Organizations \(MCOs\) for CY26](#) ensuring that Fortify will be contracted with all 5 MCOs in the Commonwealth of Virginia.
- Established a [cross-network agreement with Virginia Care Partners \(VCP\)](#), a CIN serving Central and Eastern Virginia, designed to expand access to value-based care arrangements and pediatric clinical resources for providers across the Commonwealth of Virginia.
- Welcomed Piedmont Pediatrics, [a new independent practice in Warrenton, Virginia](#), to the Fortify Network.



FINANCIALS

Fortify has distributed a total of \$16.6 million to Network Participants since 2020.

FY25 Expense Detail



Fortify strives to return a significant portion of our value-based revenues to our network participants through cash distributions and value-add services, including:

- Population health IT platform
- Data analytics
 - Accurate member attribution for proactive member outreach
 - Supplemental data reporting to increase contract compliance
- Condition-based care management
- Actuarial, care management, contracting and legal services from industry leaders

Fortify distributed three types of funds to Network Participants in CY25:

1. Dollars for practices who have existing practice-based care coordination staff to support Fortify's value-based contracts
2. Earnings from Fortify's value-based contracts (Dollars were distributed 6-18 months after the end of the contract year to allow time for claims run out, NCQA peer benchmarking data release and Fortify reconciliation on practices' behalf)
3. Payments from the Primary Pathways Integrated Behavioral Health Pilot Program

Cash Distributions to Network Participants in CY25





CY25 BOARD OF MANAGERS

Board Chairs

Jason Lineen, Chief Strategy Officer, UVA Health
Elisa Young, MD, General Pediatrician, Liberty Pediatrics

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Kathryn Abshire, Senior Vice President of Finance & CFO, CHKD
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Chris Foley, MD, Senior Vice President and Chief Clinical Operations Officer, CHKD
Candace Fugate, MD, General Pediatrician, TPG Pediatrics, Trusted Doctors
Ann Kellams, MD, General Pediatrician, UVA Birdsong Pediatrics
Jamil Khan, MD, Neonatologist, Children's Specialty Group, PLLC
Madhusmita Misra, MD, MPH, Pediatric Endocrinology, UVA Health Children's, Chair,
Department of Pediatrics
Karin Skeen, MSN, RN, NEA-BC, Administrator of Children's Services, UVA Health

PARTICIPANTS

Co-Founders

Children's Hospital of The King's Daughters
UVA Health Children's

Participants

Children's Clinic
Children's Medical Group
Children's Specialty Group
Children's Surgical Specialty Group
CMG of North Carolina
Pediatric Associates of Charlottesville
Piedmont Pediatrics
Trusted Doctors
UVA Physicians Group
UVA Community Health Medical Group
Virginia Care Partners (Cross Participation Agreement)